





VICE PRESIDENT AND DIRECTOR OF MARKETING, HPD ARCHITECTURE LLC DALLAS

"It's not what you know, but who you know that gets you in
the door," says Laura Davis, acknowledging the old adage. Back
in early 2009, her design and architecture firm was about to
complete its existing projects and had no new ones on the books,
so the decision was made to seek contracts with federal, state and
local agencies. "It became painfully obvious, though, that the larger
architecture firms were hungry for work too and were pursuing the
same small projects we were," Davis says. By the time they learned of an
opportunity to submit a bid, they had little chance of getting short-listed. So
Davis began reaching out to other architects who had experience with government projects
and, more important, who had personal connections with the contracting officers.

THE GOAL >> Network with relevant decision makers and other industry insiders to earn new business.

THE STEPS >> "First, we joined a local chamber of commerce, which hosted happy hours and community brown-bag seminars." Davis says. "I was scared to death at the first happy hour I attended because I didn't know what to say after, 'Hi, I'm Laura. I'm an architect with HPD Architecture.'

'Fortunately, a few months later I attended a seminar about Twitter. There, I learned several important things that gave my networking more purpose. I learned that on Twitter, and in other marketing efforts, we have the opportunity to be an expert resource.

"Second, I learned I needed a compelling story and a goal to focus my efforts. Once I grasped the concepts behind business networking, I brought the idea of hosting our own happy hour to my partners. We were nervous we wouldn't even have the required 35 attendees at our first event to get the free appetizers provided by the bar, but our fears were put to rest when more than 100 people showed up. Clearly we found a group of people

needing a way to connect."

Davis's other networking efforts include offering introductions between contacts who could benefit from each other's expertise, blogging, podcasting, sitting on expert panels, mentoring students and volunteering in the design community.

THE RESULTS \rightarrow In 2008 there were zero Google search results for "HPD Architecture," but by 2011 there were nearly 4,800—a marked improvement in visibility. As an expert resource, the firm is mentioned in everything from blogs to books, and team members participate in speaking engagements at conferences across the country. Adds Davis of their networking efforts: "We've learned how to talk to prospective clients and not undervalue our services. It has changed the way we approach business and how we view our firm." And the new clients are nice, too.

THE TAKEAWAY >> "Be approachable and open to new opportunities," Davis advises, "And where there are no obvious

opportunities, create your own that are a win-win for everyone around you." More important, she says, don't get stuck in "analysis paralysis." Start now to take the small steps necessary to complete your mission.

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